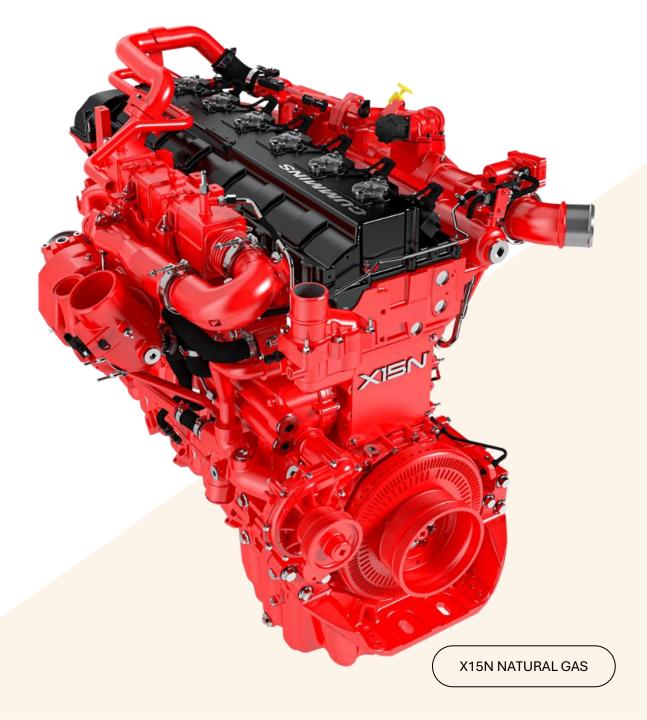


Cummins XISN Update Plus More!

Justin Loyear

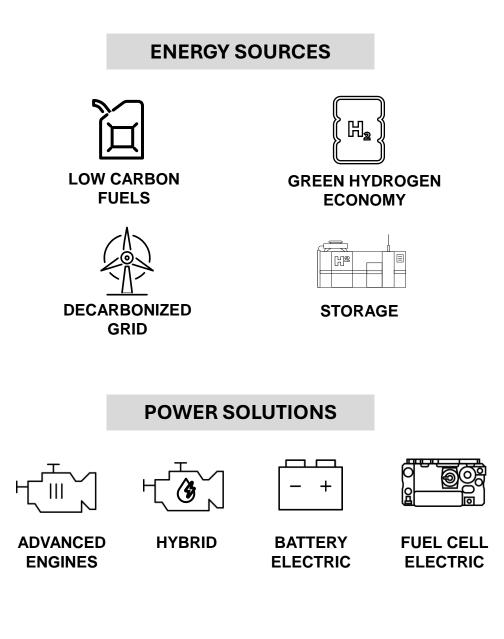
April 2025



Accelerating toward Destination Zero

Cummins will continue to innovate and invest as we advance along the path to zero, but we can't do it alone.

- Action is required today.
- Progress requires partnership.
- Technology leadership is critical.



NATURAL GAS VALUE DRIVERS

Environmental & Sustainability Benefits

- Lower GHG and NOx levels at the tailpipe
- Potential to reach sub-zero wheel to wheel emissions with Renewable Natural Gas (RNG)
- Start reducing total transportation footprint today

Economic Benefits

- Low cost of fuel
- Can provide competitive advantage to help you win business

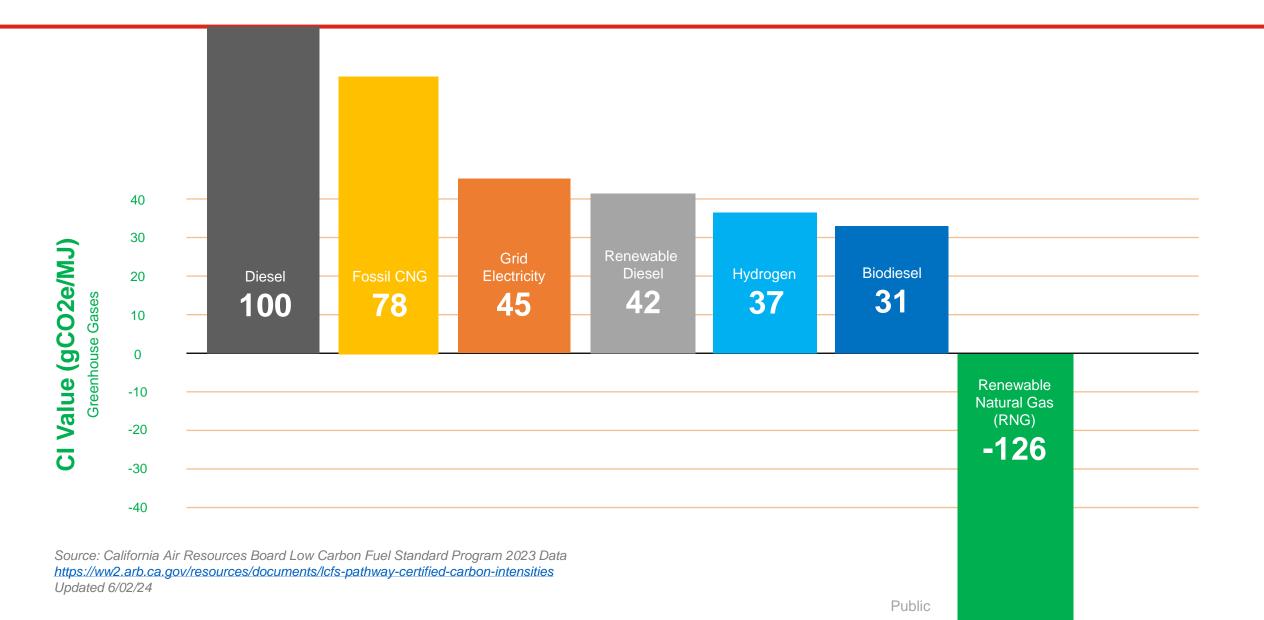
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 Much lower incremental vehicle cost than BEV / Fuel Cell

Operational Benefits

- Least disruptive and most mature alternative fuel technology (for all applications and routes)
- Only alternative fuel that can supply required range and power for long-haul/heavy-duty vehicles
- Suitable for multishift operation
- Optimized powertrain and fuel system
- High level of parts commonality with diesel

CARBON INTENSITY FUEL SCORES (CALIFORNIA)



RNG offset 6.96 Million tons of CO₂ in the state of California in 2023

Carbon sequestration equivalent to:

17.8 B

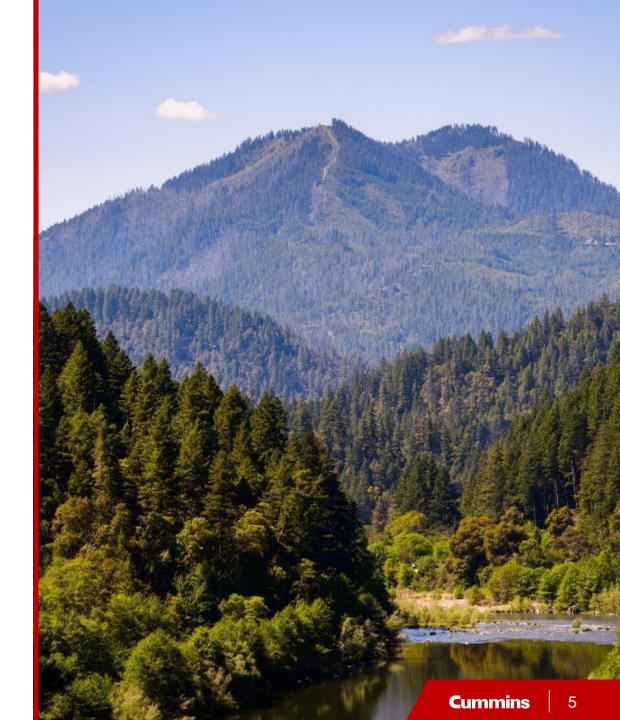
Miles driven by the average passenger car

115 M

Tree seedlings capturing carbon over ten years

8.1 M) Acres of forests (1 year)

Source: cummins.com/news/2021/07/22/californias-natural-gas-trucks-went-carbon-negative-2020





UNIFIED GLOBAL PLATFORM: X15 SERIES

Reliable | Durable | Scale | Common

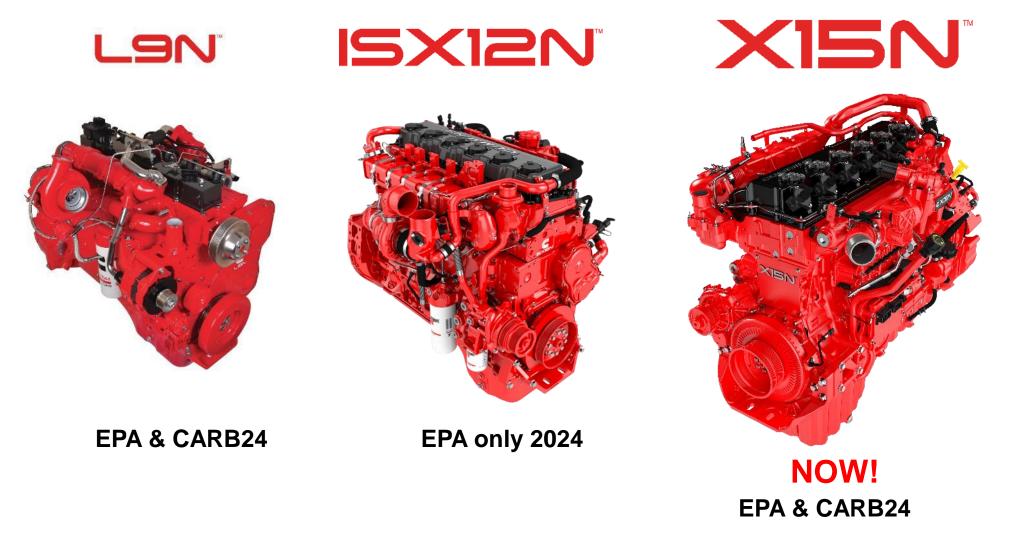








Cummins Natural Gas Engines



ISX12N Applications: Foundation of the HD Market

10+ years - Over 30K ISX12N Vehicles













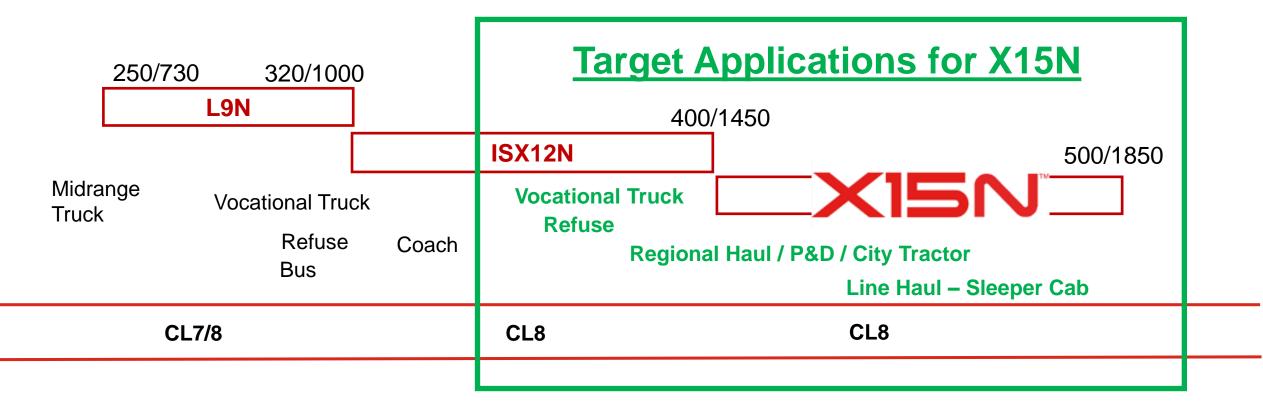




Cummins

Natural Gas Applications

The Natural Gas Power/Torque Landscape





- Industry-first & market-defining Big Bore Natural Gas
 Powertrain
- Capable to meet stringent EPA/CARB24 and future NOx regulations
- Compact 15 Liter 500 lbs lighter than current 15L diesels
- Up to a 10% Fuel Economy/GHG improvement over ISX12N for equiv. rating and duty cycle
- 12L-15L Diesel matching ratings up to 500hp & 1850lb-ft of torque
- Compact passive TWC aftertreatment system
- Integrated with Industry HD transmissions Endurant HD-N
- Incorporates Cummins Powertrain Features & Strategies
- Potential for Carbon Negative Solution with RNG

Product details are preliminary and may be subject to change at any time without notice.

RELIABLE AND DURABLE

- Power, torque and performance for the HD market
- Built on 30+ years of natural gas experience
- Integrated powertrain for a full Cummins solution
- Full OE network and Cummins service channel support
- Known maintenance practices
 - Simple aftertreatment
 - Familiar engine technology
 - X15N Extended Service Intervals vs. ISX12N
- X15N Reliability improvements over ISX12N



COMMERCIALLY VIABLE

- Over 1,000-mile range for line-haul applications²
- Lower incremental acquisition cost for the vehicle compared to BEV and fuel cell
- Multi-shift operation capable
 - No additional downtime
 - Fast fill refueling time
- Stable, low-cost fuel means price predictability
- Natural Gas is available NOW!
 - 85,000+ NG vehicles operating in North America today 12

SCALABLE



- Natural Gas is the least disruptive alt fuel technology
- 1-to-1 vehicle replacement for diesel
- Established supply chain for product production
- Over 800 + public stations
 - Behind the fence refueling options
 - Known technology
 - Familiar engine architecture
 - Incremental technician training

SUSTAINABLE

jøľ

- Best well-to-wheel GHG reduction option
- Net carbon negative solution when using RNG
- ~ 750 new RNG production projects coming online³
- X15N Up to 10% fuel economy & GHG improvements over ISX12N⁴
- X15N CARB and EPA emissions solution for '24 at launch

- 2 Dependent on tank configuration, driving behavior
- 3 Includes sites that are currently operational, under construction or planned 4 With equivalent rating and comparable duty cycle

¹ Driver education needed

X15N PRODUCT WALK-THROUGH

Power Cylinder

Improved oil control – Improved Oil drain intervals, reduced oil consumption and improved combustion control

Pistons

Steel pistons for durability and improved combustion chamber and component temperature control

Ignition and Injection Control System New integrated ignition and injector control

Turbocharger

performance

Dual entry wastegate and

upgraded materials for

improved durability and

altitude capability and

system vs two independent systems

CCV System

Incorporates improved bearing system from ISX12N

Fuel Injection System 8 separate solenoids vs. large single fuel control valve for improved fuel

control

Spark Plugs

Increased ceramic strength and electrode geometry and material for improved spark plug life

Cylinder Head

Natural gas specific head allowing for improved thermal distribution and improved spark plug life

Sculpted Block Compact design and reduced weight vs ISX12N

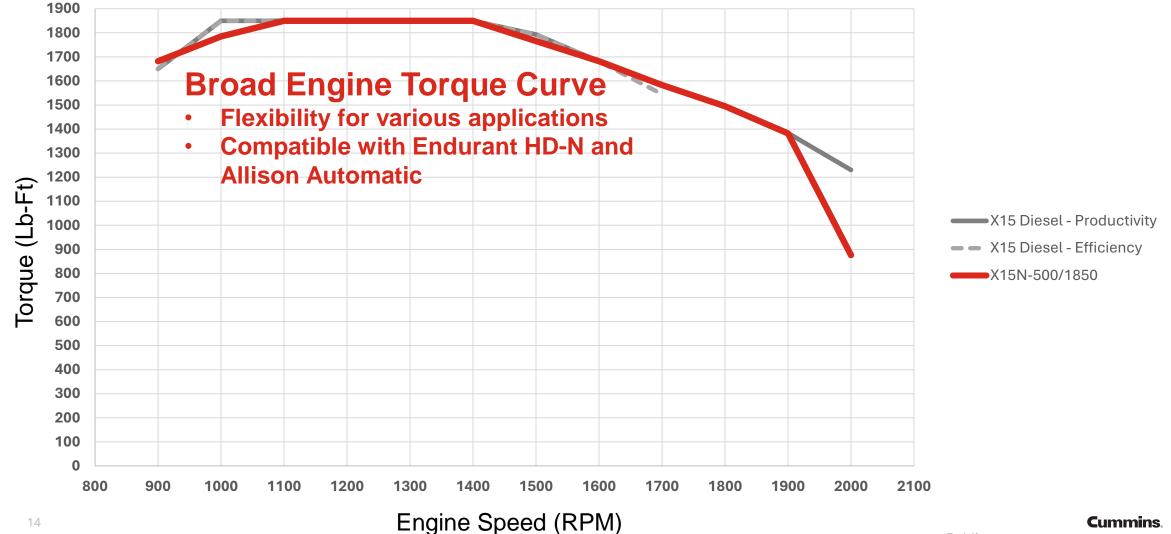
Increased Power & Torque

New platform with 15L displacement and engine management system to deliver up to 500 hp / 1850 lb-ft of torque

High-Capacity Oil Pan

Increased oil capacity for extended oil drain intervals

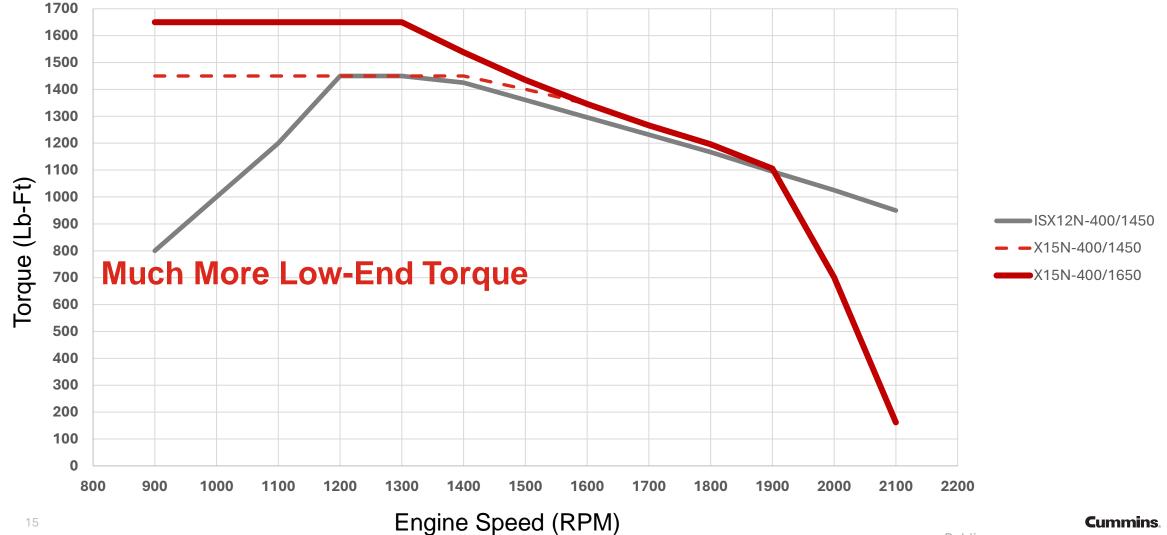
XISN COMPARISON TO **X15** DIESEL (500 hp / 1850 lb-ft)



Public

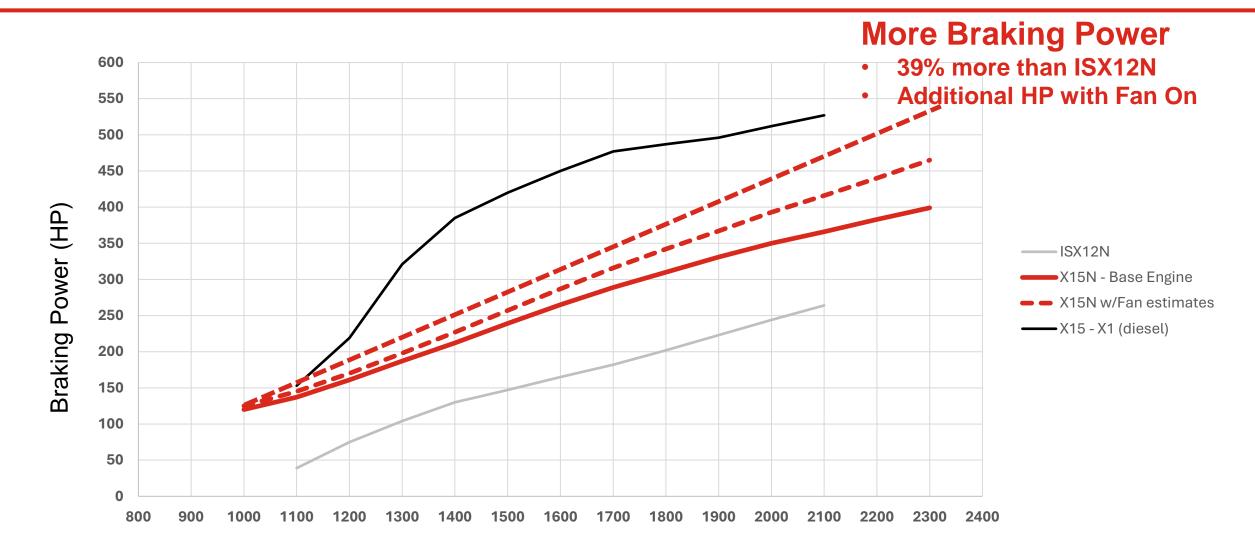
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XISN COMPARISON TO **ISX12N** @ 400 hp / 1450 lb-ft



Public





Engine Speed (RPM)

Public

X15N Maintenance Intervals

Oil Drain Interval by Fuel Consumption						
	Extreme Severe (< 3 mpg)	Severe (< 3-5 mpg)	Short Haul (5 – 5.9 mpg)	Normal (> 6 mpg)		
Oil Classification	Miles (Kilometers)	Miles (Kilometers)	Miles (Kilometers)	Miles (Kilometers)	ISX12N Hours (<mark>Miles</mark>)	
CES 20092	15,000 (24,000)	25,000 (40,000)	50,000 (81,000)	60,000 (97,000)	1000(<mark>40,000</mark> *)	
Valvoline™ Premium Blue™ One Solution™ Gen 2	15,000 (24,000)	30,000 (48,000)	55,000 (89,000)	65,000 (105,000)	N/A	

Spark Plug Life:

* Assumes average speed of 40mph for Regional and Line-haul tuck

- X15N 60K miles on a Normal duty cycle (aligned with ODI)
 - ISX12N 1000HRS(assume 40K* miles) on a Normal duty cycle (aligned with ODI)

Over-head Reset:

- X15N 60K miles for the initial reset
 - ISX12N 1000HRS(Assume 40K* miles) for the initial reset
- X15N -180K for subsequent resets
 - *ISX12N 3000HRS(assume 120K* miles) for subsequent resets*

XISN Reliability & Durability

CUMMINS HELMTM X15 GLOBAL PLATFORM VALIDATION

10 years research & development 57,500 hours in-house and overload testing

13.4 million mi

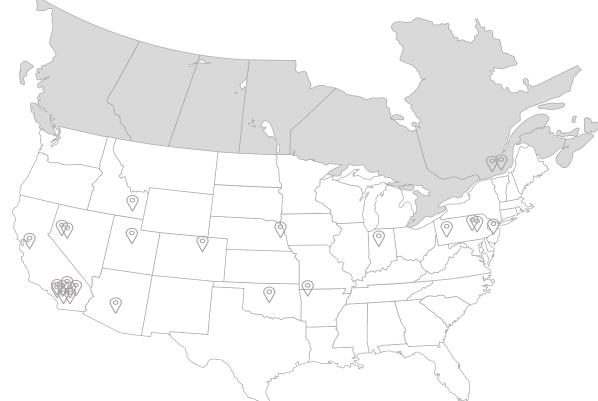
Global Production 47,000+ engines

Natural Gas 15N Platform

58 K+ Production engines operating globally

7.3 B+ Miles logged by production engines globally

XISN NORTH AMERICA FIELD TEST UNITS





3 Applications

- Linehaul
- Regional Haul
- Vocational Refuse

24 Units

16 Fleets

2.2+ Million miles* driven











Cummins.

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XISN[®] FIELD TEST FEEDBACK

"Very viable option."

"It shifts better and better each time it gets driven."

"The drivers love the truck. The engine has a nice pull, very quiet, plenty of torque."

> "They love the torque of the engine - noticeably different compared to the ISX12N"

"I love this truck."

"It feels and drives like a diesel which is a good thing.

"Pulled 55 (mph) up Donner Pass fully loaded." (7,056 ft elevation)

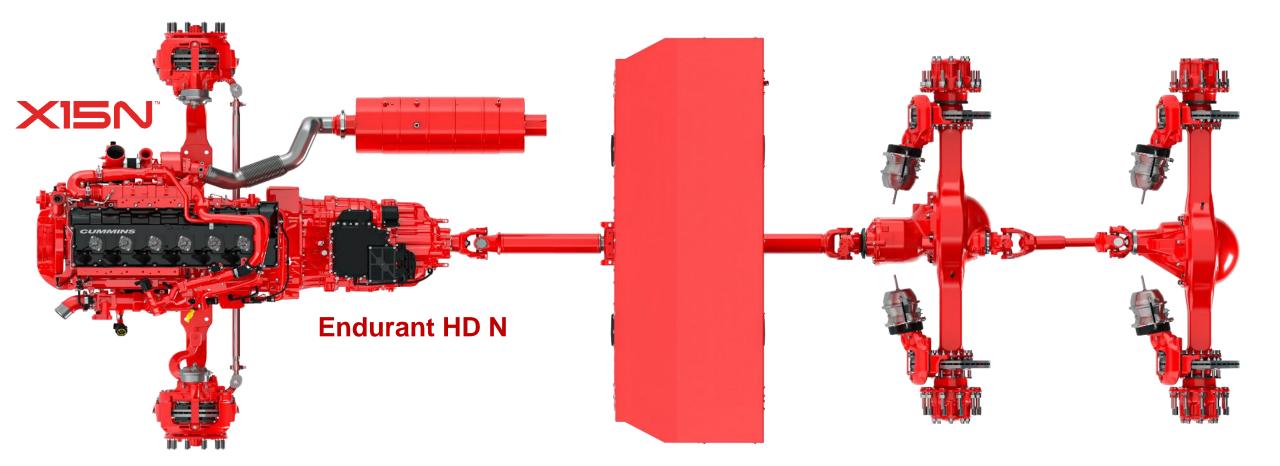
"Really good on the highway."

"Pulling power like diesel. Quiet. Short refueling times."

"The truck responded well and handled the load similarly to the X15s he has driven. All while being noticeably quieter."

"The more they drive it, the better it's getting all the way around."

Cummins Integrated Powertrain



Hydrogen ICE: Engine Specs



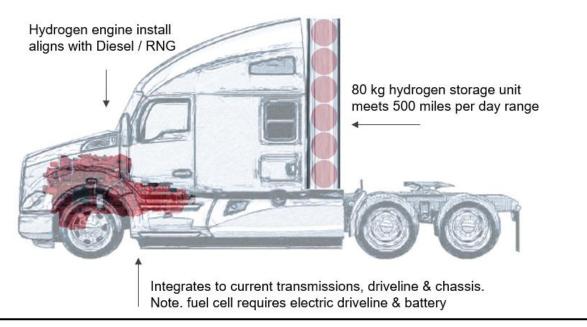
A Class 8 sleeper cab Hydrogen Engine powered vehicle will generate 144 fewer metric tons of CO2/year and 1,437 fewer metric tons of CO2 over its lifetime vs. the same diesel-powered vehicle*.

Engine	X15H
Displacement	15-liters
Fuel	Hydrogen
Power	400 - 500 hp
Torque	1450 - 1850 ft lb
Fuel Economy	6.25 miles/kg
DEF Consumption	0.00375 gal/mile (similar to diesel)
Dry System Weight	2,500 lbs
CO ₂	99%+ lower tailpipe than 2022 diesel standard
NO _x	75% lower tailpipe than 2022 diesel standard

* Tailpipe CØ2 emissions modeled using EPA's Greenhouse Gas Emissions Model (GEM) for Medium- and Heavy-Duty Vehicle Compliance.

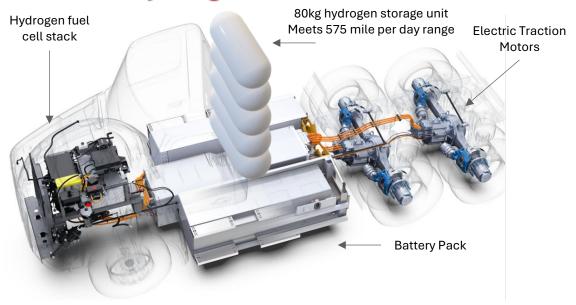
Common: H2 Production | Distribution | On-Board Fuel Storage

Hydrogen Engine



- ✓ 99%+ Tailpipe CO2 reduction
- ✓ 75% Tailpipe NOx reduction from today's diesel vehicles
- ✓ Lowest Initial Cost (Zero-Carbon Fuel Technology)
- ✓ High Technology Readiness (SOP 2026/2027)
- Low Complexity Chassis Integration (fuel agnostic platform paves the way)

Hydrogen Fuel Cell



- ✓ 100% Tailpipe CO2 reduction
- ✓ 100% NOx reduction
- ✓ Higher efficiency (~15% lower fuel bill)

